

This Page Is Inserted by IFW Operations
and is not a part of the Official Record

BEST AVAILABLE IMAGES

Defective images within this document are accurate representations of the original documents submitted by the applicant.

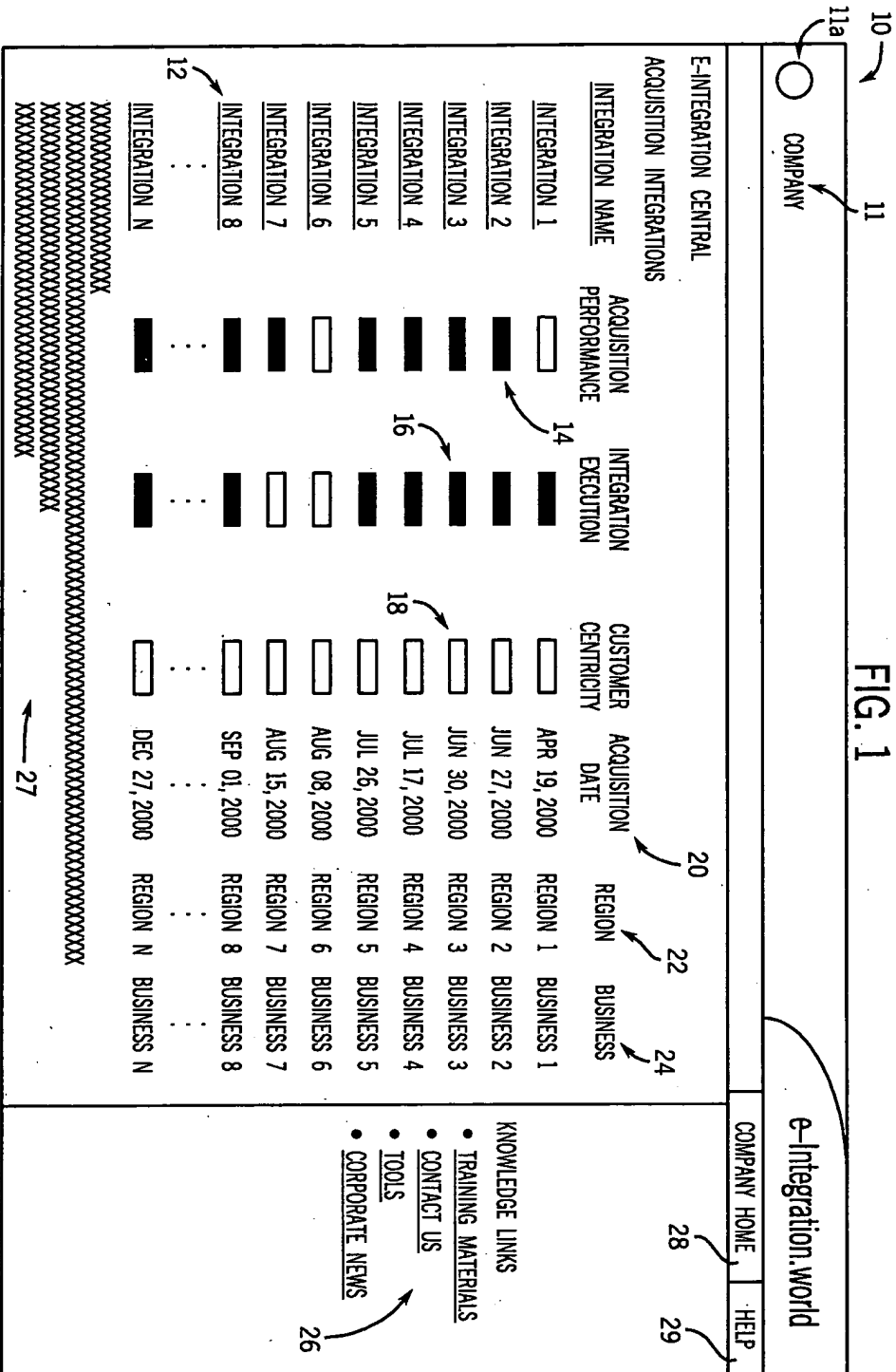
Defects in the images may include (but are not limited to):

- BLACK BORDERS
- TEXT CUT OFF AT TOP, BOTTOM OR SIDES
- FADED TEXT
- ILLEGIBLE TEXT
- SKEWED/SLANTED IMAGES
- COLORED PHOTOS
- BLACK OR VERY BLACK AND WHITE DARK PHOTOS
- GRAY SCALE DOCUMENTS

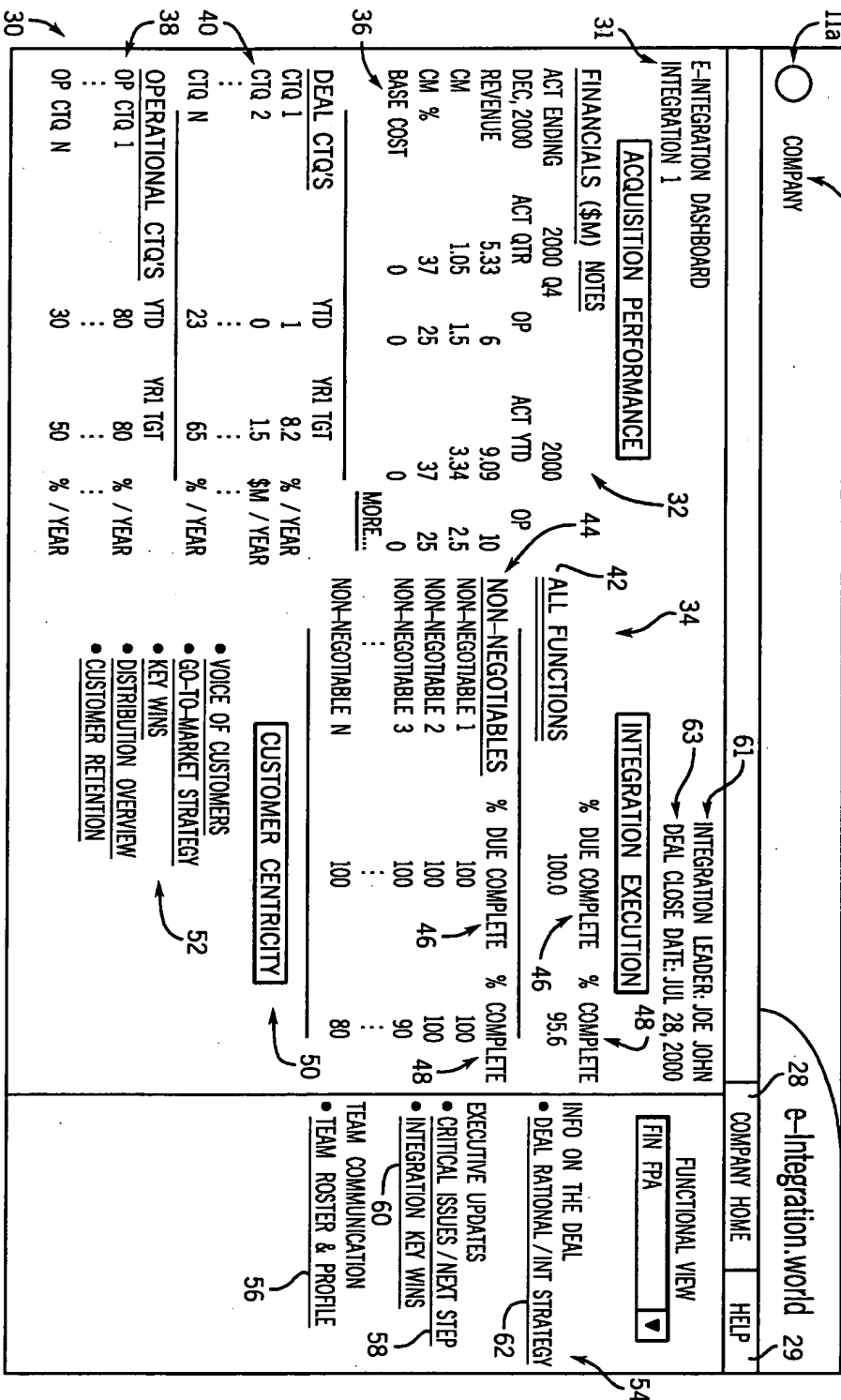
IMAGES ARE BEST AVAILABLE COPY.

**As rescanning documents *will not* correct images,
please do not report the images to the
Image Problem Mailbox.**

FIG. 1




二



INTEGRATION 1 INEGRATION EXECUTION			STATUS		CLOSE
FUNCTION	AREA	% DUE COMPLETE	TOTAL % COMPLETE	FUNCTION LEADER	
COMMUNICATIONS		5	5	DOE, JANE	
EHS		0	0	DOE, JANE	
FINANCE		52	26		
	CLOSING AND REPORTING	100	70	DOE, JANE	
	CONTROLLERSHIP	76	37	DOE, JANE	
	FINANCE FTP	83	66	DOE, JANE	
	FINANCE TAX	82	32	DOE, JANE	
	FINANCE TREASURY	0	0	DOE, JOHN	
	PURCHASE ACCOUNTING	51	31	DOE, JANE	
GMO		0	0	DOE, JOHN	
GPO		6	6	DOE, JANE	
GTO		0	0	DOE, JANE	
GLOBAL SOURCING		0	0		
GLOBAL SYSTEMS		0	0	DOE, JANE	
HR		0	0	DOE, JANE	
INTEGRATION		37	33	DOE, JANE	
MARKETING		0	0	DOE, JANE	

FIG. 3

FIG. 4



COMPANY

e-Integration.world

MY INTEGRATIONS

WELCOME, JANE DOE

INTEGRATION	SETUP STEPS				FUNCTIONS	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
	1	2	3	4								
INTEGRATION 1	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 2	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 3	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 4	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 5	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 6	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 7	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
INTEGRATION 8	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS
...
INTEGRATION N	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	-CHOOSE FUNCTION-	VIEW	UPDATE	CRITICAL ISSUES	KEY WINS	FIN CTQS	DEAL CTQS	OP CTQS

ADD A NEW INTEGRATION

HOME

HELP

80

FIG. 5

COMPANY

INTEGRATIONS SETUP
WELCOME TO YOUR E-INTEGRATION PLANNING TOOL
INTEGRATION 1 SETUP STEP 1 OF 4: INTEGRATION BASICS

INTEGRATION BASICS

INTEGRATION NAME:

DEAL CLOSE DATE: SEP 01, 2000

REGION: AMERICAS

DEAL RATIONAL: DEAL RATIONAL IS HERE...

DEAL CODE NAME: TEST

BUSINESS: BUSINESS 1

COUNTRY: USA

INTEGRATION STRATEGY: INTEGRATION STRATEGY IS HERE...

INTEGRATION FUNCTIONS (FUNCTION LEADERS WILL BE NOTIFIED BY EMAIL WHEN THEY ARE ADDED.)

FUNCTION	FUNCTION LEADER	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 1	DOE, JANE	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 2	DOE, JOHN	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 3	DOE, JOHN	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 4	DOE, JOHN	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION N	DOE, JOHN	VERIFY NAME

FUNCTION LEADERS

FUNCTION	FUNCTION LEADER	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 12	DOE, JANE	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 13	DOE, JOHN	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 14	DOE, JANE	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION 15	DOE, JANE	VERIFY NAME
<input checked="" type="checkbox"/> FUNCTION N	DOE, JANE	VERIFY NAME

COMPANY

e-Integration.world

133 INTEGRATION SETUP

135 DASHBOARD

137 SETUP STEP 1

138 SETUP STEP 3

139 SETUP STEP 4

28 MY INTEGRATIONS

29 HOME

29 HELP

142 YEAR 2000

152 QUARTER 1

154 QUERY

144 REVENUE(\$M) 0

146 CM(\$M) 0

148 BASE COST(\$M) 0

150 GOODWILL(\$M) 0

150 NET INCOME(\$M) 0

ADD CLEAR UPDATE NOTES

158

PROFORMA / OP	2000 Q3	2000 Q4	2001 Q1	2001 Q2	2000 YR TOTAL	2001 YR TOTAL	YEAR 1 TOTAL
REVENUE(\$M)	300.24	910.37	320.74	330.45	610.61	651.19	1261.8
CM(\$M)	100.37	110.79	120.54	130.28	211.16	250.82	461.98
BASE COST(\$M)	90.95	40.65	50.11	51.23	71.6	101.34	172.94
GOODWILL(\$M)	5.29	6.12	7.44	8.23	11.41	15.67	27.08
NET INCOME(\$M)	50.28	55.767	60.12	65.38	106.047	125.5	231.547

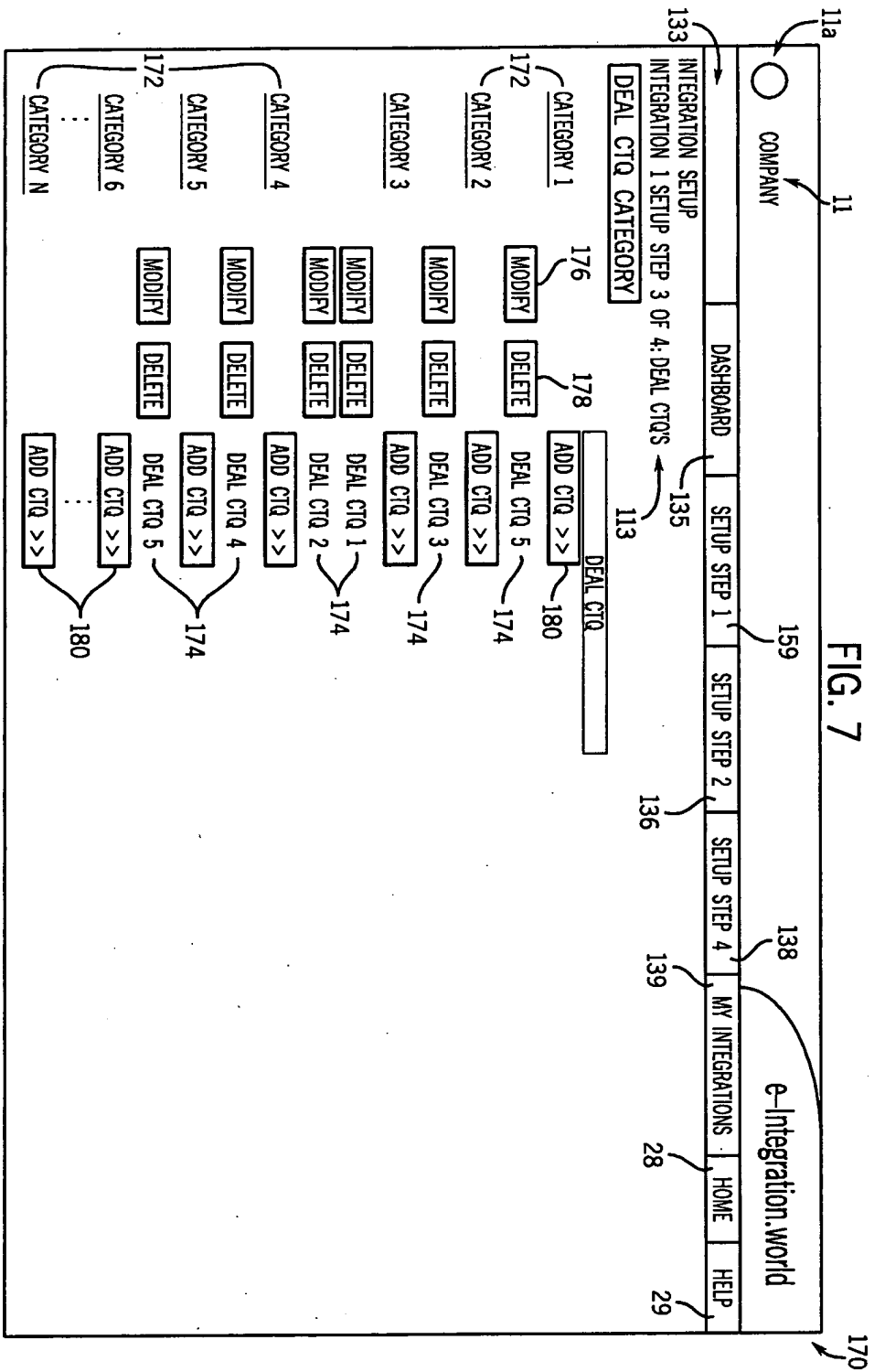
156

160

STEP 2 IS COMPLETE

SAVE STATUS

FIG. 6



190

192

194

195

196

198

FIG. 8

DEAL CTQ CATEGORY: COMPLIMENTARY PRODUCTS

CLOSE

DEFINITION:	ACQUIRE COMPANY TO FILL PRODUCT GAP AND PROVIDE CUSTOMER WITH WIDER PRODUCT OFFERING
EXAMPLE:	PRUCKA - EP PRODUCT INTRODUCED IN THE NON-INVASIVE CARDIOLOGY PRODUCT LINE
MEASUREMENT:	\$ REVENUE FROM NEW PRODUCT OFFERING
IMPERATIVE:	GROWTH

200

202

204

206

208

209

210

FIG. 9

ADD A NEW DEAL CTQ

CLOSE

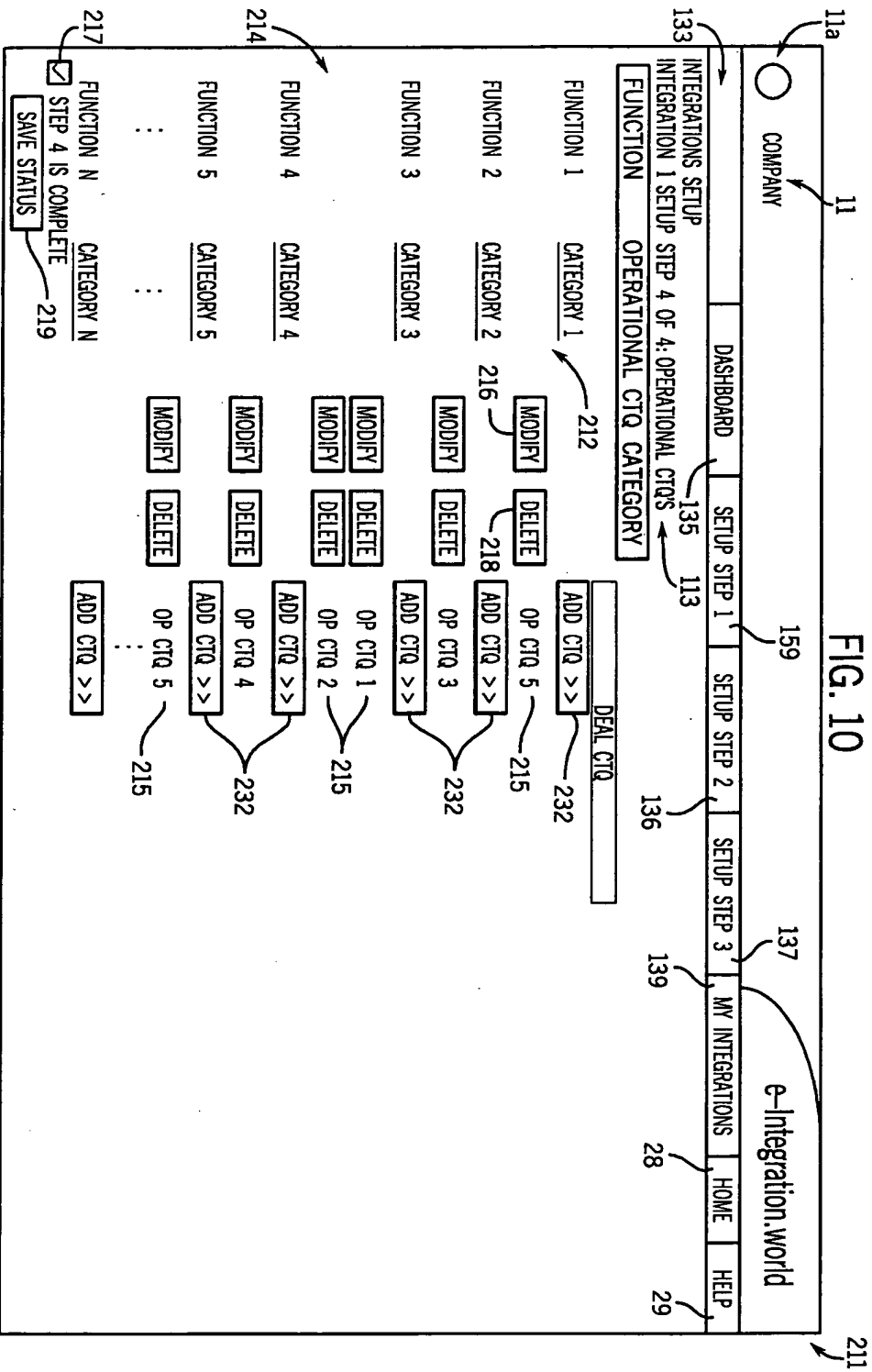
DEAL CTQ CATEGORY: COMPLIMENTARY PRODUCTS

CTQ NAME:

OWNER:

METRIC:

TARGET:



220

OPERATIONAL CTQ CATEGORY - KEY EMPLOYEE RETENTION		CLOSE
FUNCTION NAME:	HUMAN RESOURCES	214
OPERATIONAL CTQ CATEGORY NAME:	KEY EMPLOYEE RETENTION	222
OPERATIONAL CTQ DEFINITION:	IDENTIFY KEY TALENT IN ACQUISITION, AND TRACK RETENTION % OF THESE KEY EMPLOYEES	224
OPERATIONAL CTQ EXAMPLE:		226
OPERATIONAL CTQ MEASUREMENT:	# KEY EMPLOYEES ORIG - (KEY EMPLOYEE LOSSES) % # KEY EMPLOYEES	228

FIG. 11

234

ADD AN OPERATIONAL CTQ		CLOSE
OPERATIONAL CTQ CATEGORY: SERVICE PROCESS		
CTQ NAME:		
OWNER:		
METRIC:	<div style="border: 1px solid black; padding: 2px;">\$M /YEAR ▼</div>	TARGET: <div style="border: 1px solid black; height: 20px;"></div>
<div style="border: 1px solid black; padding: 2px; margin: 2px;">ADD CTQ</div> <div style="border: 1px solid black; padding: 2px; margin: 2px;">CLEAR</div>		

FIG. 12

FIG. 13

COMPANY

FUNCTIONAL CHECKLIST

INTERGRATION 1

FUNCTION: CLOSING AND REPORTING

253

255

256

258

262

264

266

250

252

254

254a

252a

257

259

260

261

262

263

264

265

266

267

268

269

270

271

272

273

274

275

276

277

278

279

280

281

282

283

284

285

286

287

288

289

290

291

292

293

294

295

296

297

298

299

300

301

302

303

304

305

306

307

308

309

310

311

312

313

314

315

316

317

318

319

320

321

322

323

324

325

326

327

328

329

330

331

332

333

334

335

336

337

338

339

340

341

342

343

344

345

346

347

348

349

350

351

352

353

354

355

356

357

358

359

360

361

362

363

364

365

366

367

368

369

370

371

372

373

374

375

376

377

378

379

380

381

382

383

384

385

386

387

388

389

390

391

392

393

394

395

396

397

398

399

400

401

402

403

404

405

406

407

408

409

410

411

412

413

414

415

416

417

418

419

420

421

422

423

424

425

426

427

428

429

430

431

432

433

434

435

436

437

438

439

440

441

442

443

444

445

446

447

448

449

450

451

452

453

454

455

456

457

458

459

460

461

462

463

464

465

466

467

468

469

470

471

472

473

474

475

476

477

478

479

480

481

482

483

484

485

486

487

488

489

490

491

492

493

494

495

496

497

498

499

500

501

502

503

504

505

506

507

508

509

510

511

512

513

514

515

516

517

518

519

520

521

522

523

524

525

526

527

528

529

530

531

532

533

534

535

536

537

538

539

540

541

542

543

544

545

546

547

548

549

550

551

552

553

554

555

556

557

558

559

560

561

562

563

564

565

566

567

568

569

570

571

572

573

574

575

576

577

578

579

580

581

582

583

584

585

586

587

588

589

590

591

592

593

594

595

596

597

598

599

600

601

602

603

604

605

606

607

608

609

610

611

612

613

614

615

616

617

618

619

620

621

622

623

624

625

626

627

628

629

630

631

632

633

634

635

636

637

638

639

640

641

642

643

644

645

646

647

648

649

650

651

652

653

654

655

656

657

658

659

660

661

662

663

664

665

666

667

668

669

670

671

672

673

674

675

676

677

678

679

680

681

682

683

684

685

686

687

688

689

690

691

692

693

694

695

696

697

698

699

700

701

702

703

704

705

706

707

708

709

710

711

712

713

714

715

716

717

718

719

720

721

722

723

724

725

726

727

728

729

730

731

732

733

734

735

736

737

738

739

740

741

742

743

744

745

746

747

748

749

750

751

752

753

754

755

756

757

758

759

760

761

762

763

764

765

766

767

768

769

770

771

772

773

774

775

776

777

778

779

780

781

782

783

784

785

786

787

788

789

790

791

792

793

794

795

796

797

798

799

800

801

802

803

804

805

806

807

808

809

810

811

812

813

814

815

816

817

818

819

820

821

822

823

824

825

826

827

828

829

830

831

832

833

834

835

836

837

838

839

840

841

842

843

844

845

846

847

848

849

850

851

852

853

854

855

856

857

858

859

860

861

862

863

864

865

866

867

868

869

870

871

872

873

874

875

876

877

878

879

880

881

882

883

884

885

886

887

888

889

890

891

892

893

894

895

896

897

898

899

900

901

902

903

904

905

906

907

908

909

910

911

912

913

914

915

916

917

918

919

920

921

922

923

924

925

926

927

928

929

930

931

932

933

934

935

936

937

938

939

940

941

942

943

944

945

946

947

948

949

950

951

952

953

954

955

956

957

958

959

960

961

962

963

964

965

966

967

968

969

970

971

972

973

974

975

976

977

978

979

980

981

982

983

984

985

986

987

988

989

990

991

992

993

994

995

996

997

998

999

1000

FIG. 14

COMPANY

11a

11

135

306

307

308

309

e-Integration.world

DASHBOARD

FINANCIAL OP

FINANCIAL UP-TO-DATE

DEAL CTQ UPDATE

OP CTQ UPDATE

MY INTEGRATIONS

HOME

HELP

305

FINANCE CTQ - MONTHLY UPDATE

31

INTEGRATION 1

(FINANCIALS SHOULD BE ENTERED FROM THE DATE OF CLOSE)

288

YEAR 2000

290

MONTH 1

302

QUERY

282

REVENUE(\$M)

0

284

CM(\$M)

0

286

BASE COST(\$M)

0

286

GOODWILL(\$M)

0

286

NET INCOME(\$M)

0

303

XXXXXXXXXXXXXXXXXXXXXXXXXXXX

303

XXXXXXXXXXXXXXXXXXXXXXXXXXXX

303

XXXXXXXXXXXXXXXXXXXXXXXXXXXX

292

ADD

294

CLEAR

304

UPDATE NOTES

298

PROFORMA / OP

2000-OCT

2000-NOV

2000-DEC

2000-YR TOTAL

YEAR 1 TOTAL

296

REVENUE(\$M)

1.66

1.66

1.66

5

5

CM(\$M)

.96

.96

.96

2.9

2.9

BASE COST(\$M)

0

0

0

0

0

GOODWILL(\$M)

0

0

0

0

0

NET INCOME(\$M)

0

0

0

0

0

ESTIMATE


ESTIMATE

ESTIMATE

ESTIMATE

ESTIMATE

FIG. 15



COMPANY

e-Integration.world

DEAL CTQ - MONTHLY UPDATE

INTEGRATION 1

YEAR MONTH

DEAL CTQ MEASURE

DEAL CTQ 5 (MILESTONE-#)

DEAL CTQ 3 (% / YEAR)

DEAL CTQ 1 (\$M / YEAR)

DEAL CTQ 2 (\$ / YEAR)

DEAL CTQ 4 (# / YEAR)

DEAL CTQ 5 (MILESTONE-DATE)

DASHBOARD FIN CTQ UPDATE OP CTQ UPDATE MY INTEGRATIONS HOME HELP

135 307 309 139 28 29

ACTUAL VALUE

316 316 316 316 316 316

324 326 330 318 320 328

UPDATE CLEAR

DEAL CTQ	ACTUAL TD	TARGET	2000-JAN	2000-MAR	2000-OCT	2001-JAN	2001-FEB	2001-MAR
DEAL CTQ 5 (MILESTONE-#)	60	51	48	60	47	49	50	60
DEAL CTQ 3 (% / YEAR)	40	47.02	21.937		20.54	30	20	40
DEAL CTQ 1 (\$M / YEAR)	237.839	264.91	40.182		39.857	45	56.8	56
DEAL CTQ 2 (\$ / YEAR)	189	171	58		48	60	25	
DEAL CTQ 4 (# / YEAR)	4561	827	302		264	330		3645
DEAL CTQ 5 (MILESTONE-DATE)	8 / 1 / 00	10 / 1 / 01	9 / 15 / 01		9 / 20 / 01	7 / 10 / 01		8 / 1 / 00

COMPANY

DEAL CTQ - MONTHLY UPDATE

INTEGRATION 1

YEAR 2000

MONTH 1

FUNCTION

FUNCTION 1

FUNCTION 2

FUNCTION 3

FUNCTION 4

FUNCTION 5

FUNCTION 6

CTQ

OP CTQ 4

OP CTQ 1

OP CTQ 2

OP CTQ 5

OP CTQ 3

OP CTQ 5

MEASURE

(# / YEAR)

(\$M / YEAR)

(\$ / YEAR)

(MILESTONE-#)

(% / YEAR)

(MILESTONE-DATE)

ACTUAL

360

354

UPDATE

CLEAR

356

ACTUAL

YTD ACTUAL

TARGET

2000-OCT

2000-NOV

2001-JAN

2001-FEB

2001-MAR

OP CTQ 4

OP CTQ 1

OP CTQ 2

OP CTQ 5

OP CTQ 3

OP CTQ 5

(# / YEAR)

(\$M / YEAR)

(\$ / YEAR)

(MILESTONE-#)

(% / YEAR)

(MILESTONE-DATE)

5969

486

261

90

23

8 / 1 / 01

8262

230.81

5624

6145124

71

90

263

242

29

96

23

9 / 1 / 01

5643

234

238

12

11

10 / 1 / 01

63

10

90

34

8 / 1 / 01

23

DASHBOARD

FIN CTQ UPDATE

DEAL CTQ UPDATE

MY INTEGRATIONS

HOME

HELP

e-Integration.world

135

307

308

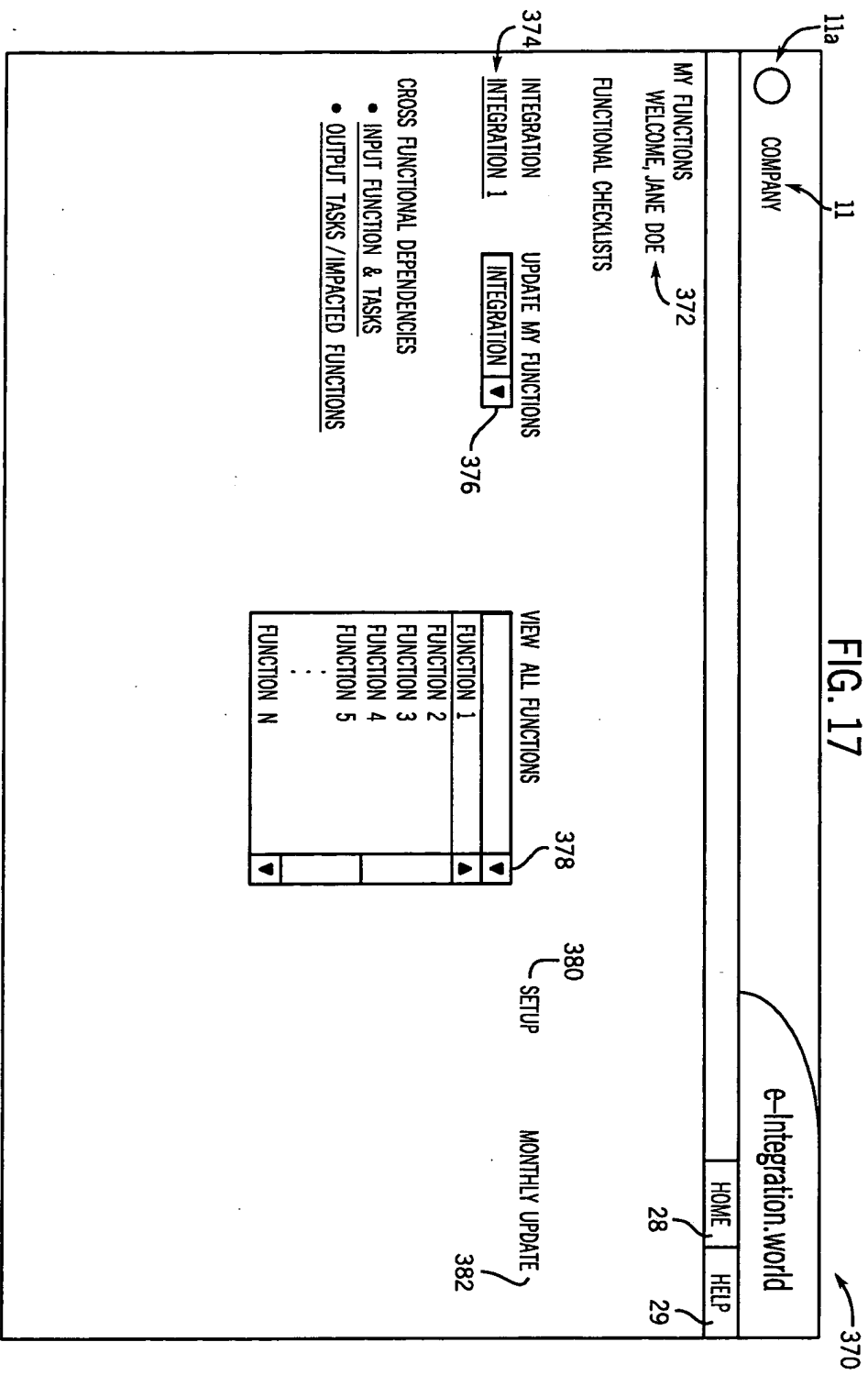
139

28

29

FIG. 16

FIG. 17



400

404

402

406

408

410

ADDING CHECKLIST ITEM

THIS NEW CHECKLIST ITEM MUST HAVE A UNIQUE HIERARCHY NUMBER. THE FOLLOWING TASK NUMBERS ARE ALREADY DEFINED FOR THIS FUNCTION:

100000	SETUP LEADERSHIP
200000	IDENTIFY RESOURCES
300000	COMMUNICATION
400000	TRAINING
500000	IMPLEMENT OPERATING MECHANISMS

PROPERTIES OF NEW FUNCTION CATEGORY:

HEIRARACHY NUMBER

DESCRIPTION

FIG. 18

412

ADDING FUNCTION TASK TO
100000: SETUP LEADERSHIP 404

THIS NEW FUNCTION TASK MUST HAVE A UNIQUE HIERARCHY NUMBER. THE FOLLOWING
TASK NUMBERS ARE ALREADY DEFINED FOR THIS FUNCTION CHECKIST ITEM:

100000	SIX SIGMA OVERVIEW FOR SENIOR MANAGEMENT
200000	SIX SIGMA VISION STATEMENT
300000	IDENTIFY QUALITY LEADER /CHAMPION
400000	DEVELOP QUALITY INTEGRATION PLAN /METRICS
500000	DETERMINE PROJECT SELECTION PROCESS
600000	IDENTIFY PROJECT SELECTION TEAM
700000	SELECT PROJECTS

PROPERTIES OF NEW FUNCTION TASK:

HEIRARACHY NUMBER 416

DESCRIPTION 418

422 DUE DATE 420

REGULATORY ☐ YES ☒ NO

424 REFERENCE ☐ DOCUMENT ☐ URL

REFERENCE TYPE

428

426

FIG. 19

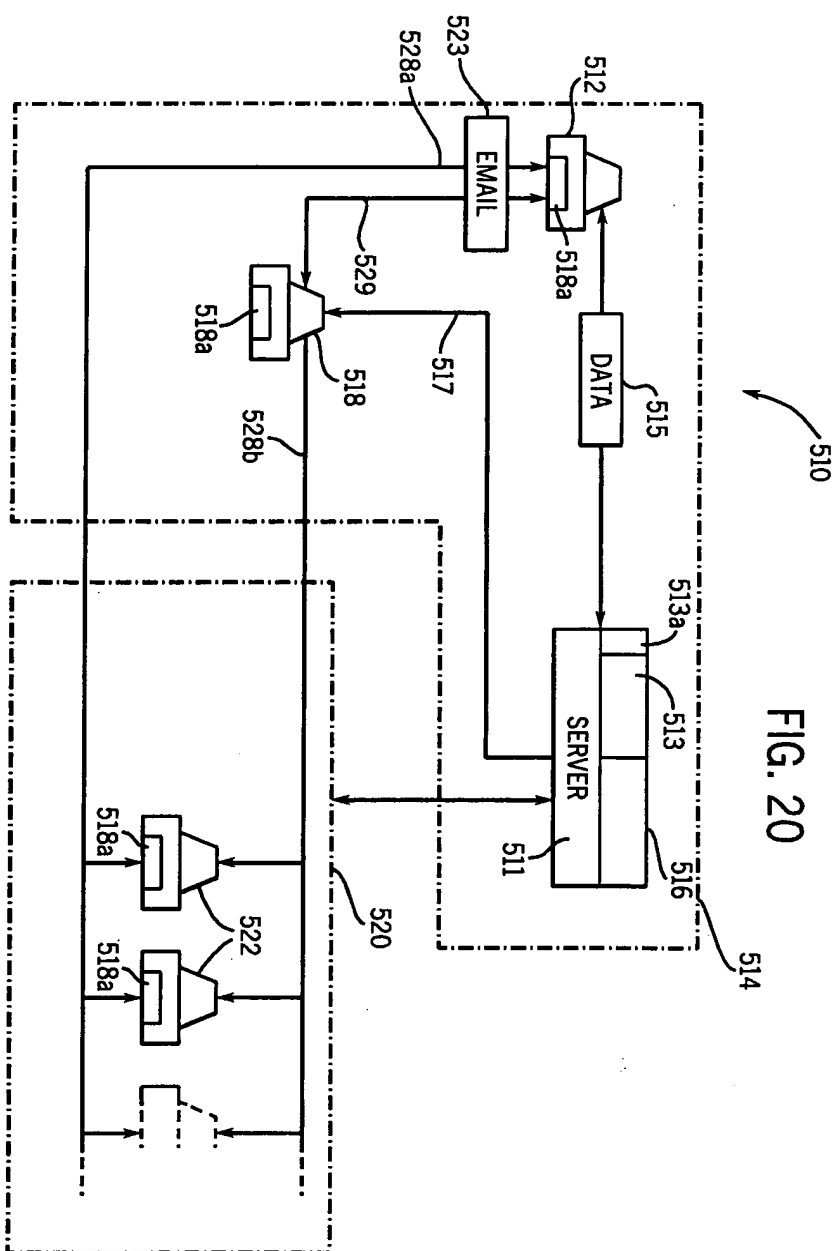


FIG. 20

11

11a ○ COMPANY

60-SECOND SURVEY 602

HAS THE IMPACT OF OUR NEW PARTNERSHIP ON YOU BEEN:

- ☐ VERY POSITIVE 604
- ☐ POSITIVE 606
- ☐ NEUTRAL / NO CHANGE 608
- ☐ NEGATIVE 610
- ☐ TOO EARLY TO TELL 612

ANY SPECIFIC COMMENTS? 614

600

616

HOW CAN WE BETTER SERVE YOU? 618

620

TO PROVIDE MORE DETAILED FEEDBACK OR ASK FOR FOLLOW-UP,
CLICK HERE 632

634

SUBMIT

622

RESET

636

624 PRIVACY POLICY | 626 TERMS OF USE | 628 SITEMAP | 630 COMPANY

FIG. 21

11a 11 COMPANY 638

684 CLOSE WINDOW

WELCOME

640 CATEGORY CHOOSE 642

TYPE IN YOUR QUESTIONS OR COMMENTS HERE.* 644

FIRST NAME:* 646

LAST NAME:* 648

INSTITUTION:* 650

STREET ADDRESS 1:* 652

STREET ADDRESS 2: 652

CITY:* 654

STATE:* 656

ZIP:* 658

COUNTRY:* 660

REGION: CHOOSE 662

PHONE:* 664 EXT: 666

FAX: 668

EMAIL: 670

SALES REP NAME: 672

674 RESPONSE IS DESIRED / REQUIRED: YES NO 678

680 SUBMIT 676 RESET 682

FIG. 22

VOICE OF CUSTOMERS – INTEGRATION 1

CLOSE

HAS THE IMPACT OF OUR NEW PARTNERSHIP ON YOU BEEN:

TOTAL 9 VOTES

NEGATIVE:

POSITIVE:

TOO EARLY TO TELL:

VERY POSITIVE:

1 VOTES

2 VOTES

2 VOTES

1 VOTES

3 VOTES

ANY SPECIFIC COMMENTS?

HOW CAN WE BETTER SERVE YOU?

SEE DETAILS...

SEE DETAILS...

698

702

704

692

706

694

HISTORY

700

694

706

NO. CATEGORY REGION FROM INQUIRIES COMPANY FOLLOWUP

1 MULTIPLE AMERICAS JANE DOE, ANYWHERE, LP WHOM DO WE TALK WITH REGARDING... JOHN DOE FOLLOWED UP...

FIG. 23